



**Forward Systems Group®**  
**Military & Defense Freight Forwarders**

# Forward Systems Group Inc.

[fsgmia.com](http://fsgmia.com)

# About Forward Systems Group Inc.

With over a century of combined experience, Forward Systems Group, Inc. specializes in the secure handling, transportation, and management of cargo regulated under **ITAR** and **EAR** controls. Our organization has worked closely with the U.S. Department of State, Department of Defense, and their prime contractors on major initiatives.

Our experienced personnel possess in-depth knowledge of U.S. Export Control laws and regulations governing the import, export, and transshipment of sensitive and restricted materials. We maintain full compliance with all applicable requirements set forth by DDTC, BIS & CBP, ensuring operational integrity and client satisfaction at every stage of the process.

Our proven expertise, technical knowledge, and meticulous attention to detail have enabled us to serve a select group of distinguished clients, including:

- Sikorsky Aircraft
- Derco Aerospace
- Lockheed Martin
- Textron Aviation
- Textron Defense
- Boeing
- Bell Textron
- Colombian Air Force, Army & Navy
- Amentum
- Segers Aero Corp
- IAI - Israel Aerospace Industries
- Indonesian Air Force
- Ecuadorian Air Force
- Indumil – Colombian Military Industry
- Marina de Guerra del Peru
- Peruvian Air Force
- Asia Pacific Aerospace
- Sahar Group LLC - Aerospace & Helicopter Divisions

# Summary of Representative Projects Executed by Our Personnel

## Charter Antonov 124 – Jordanian Air Force

Forward Systems Group was actively involved in the successful execution of a strategic airlift operation to transport three UH-60 helicopters from West Palm Beach Airport, Florida, to Amman, Jordan. This complex project required close coordination with Sikorsky Aircraft Corporation, the chartering entity, and officers from U.S. Customs and Border Protection to ensure full regulatory compliance and secure international transport. The mission was completed efficiently, meeting all operational and logistical requirements.

## Transportation of Kfir Engines

On multiple occasions, the export personnel of Forward Systems Group have been entrusted with managing the shipment of Kfir J79-J1EQD engines from Bogotá, Colombia, to Tel Aviv, Israel, for refurbishment by Israel Aerospace Industries (IAI). FSG was responsible for preparing, submitting, and obtaining the DSP-61 license from the U.S. Department of State, which authorized the controlled transshipment of these defense articles through U.S. territory, in full compliance with ITAR regulations. This project highlights FSG's expertise in navigating complex international defense logistics and export control procedures.

## Military Group / SOUTHCOM / Colombian Air Force – Transportation of 200 Bombs

In 2018, Forward Systems Group was approached by the Colombian Air Force (COLAF) and the U.S. Embassy / Military Group in Colombia to coordinate with U.S. Southern Command (SOUTHCOM) the transportation of 200 aerial bombs from the Port of Palermo, Colombia. Under the direction of our Chief Operating Officer, Mr. Enrique Laverde, FSG successfully organized all participating entities, including Colombian port authorities, military escorts, and overland transport providers. The operation involved planning and executing a secure convoy to deliver the munitions from the port to the Malambo Air Force Base, ensuring full compliance with local and international safety and security protocols.





United States Department of State  
Bureau of Political-Military Affairs  
Directorate of Defense Trade Controls  
Washington, D.C. 20522-0112

Enrique Laverde  
Vice President / Chief Operations Officer  
FORWARD SYSTEMS GROUP, INC  
1503 N.W 82nd Avenue  
DORAL, FL 33126

2026-02-24

**REGISTRANT CODE: M28606**  
**EXPIRATION DATE: 2027-03-31**

Reference: DDTC Manufacturer/Exporter/FMS Freight Forwarder Registration Statement and Fee Submission

Dear Enrique Laverde:

The Office of Defense Trade Controls Compliance (DTCC) received your registration statement and fee to register as an exporter. Your registration code is M28606, which expires on 2027-03-31.

Any person who engages in the United States in the business of manufacturing or exporting or temporarily importing defense articles or furnishing defense services is required to register and keep that registration current with this office pursuant to the Arms Export Control Act (AECA) and the International Traffic in Arms Regulations (ITAR). A registration is current if the registration is unexpired and has accurate and up-to-date information.

Registration is a precondition to submitting an application for an export license or other approval from the Directorate of Defense Trade Controls (DDTC) or to use ITAR exemptions but does not confer any export rights or privileges. In addition, if you also plan to engage in brokering activities pursuant to ITAR Part 129, you must register as a broker with DDTC.

As the senior officer empowered to sign the registration statement, you should ensure that your organization maintains records regarding: 1) The senior officer listed on the registration who will oversee the compliance program and be responsible for designating the direct employees who will serve as "empowered officials" for their organization; and 2) The qualified, direct employees who will serve as "empowered officials," listed by name, position, business unit, phone and fax numbers and email addresses. Please note that third parties (i.e., individuals who are not direct employees, such as consultants, subcontractors, or outside counsel, for example) cannot serve as "empowered officials."

Also, ITAR Section 122.5 requires you to maintain records concerning your registration and the manufacture, acquisition, and disposition of defense articles; the provision of defense services; and information on political contributions, fees, or commissions furnished or obtained, as required by ITAR Part 130. Records maintained shall be available at all times for inspection and copying by DTCC or Customs officials. To ensure such records are maintained in accordance with ITAR Section 122.5, the organization should provide appropriate training on AECA and ITAR requirements to all employees who will be performing recordkeeping functions and ensure they comply with the ITAR. Ramifications for the failure to comply may include shipment delay and/or shipment seizure by Customs and Border Protection, loss of export privileges, and/or criminal or civil penalties.

Further, if your organization has foreign-person employees, including officers and senior managers, your organization must first obtain a license or other approval before providing such foreign-person employees with access to any ITAR-controlled technical data. It is also prohibited to provide defense services or export defense articles to subsidiaries/affiliates located in proscribed countries under ITAR Section 126.1 (for example, the People's Republic of China, North Korea, Syria, etc.). You should caution your organization's employees not to discuss the substance of ITAR-controlled information with foreign-person employees without first obtaining a license or other approval from DDTC.

You may refer to the DDTC website for a Compliance Guide at <http://www.pmdtc.state.gov/> and then click on ITAR Compliance tab, next click on How to Comply tab. The DDTC website also includes a copy of the ITAR, explanations of export licensing procedures, how to submit a license application, country sanctions, individuals / companies debarred by the Department of State, and other export matters. The website also includes procedures for requesting a commodity jurisdiction determination (ITAR Section 120.4) should you have doubt as to whether an article, services, or data is covered by the ITAR Part 121 (the U.S. Munitions List).

You may submit your organization's registration renewal up to 60 days before the registration expiration date. At latest, your registration must be received at least 30 days prior to the expiration date to avoid a lapse in registration. You should also ensure your organization's Registration is current before applying for export licenses or other approvals. Also, if appropriate, DTCC requests you to keep your registration information current by submitting amendment requests via DECCS Registration system.

For general registration related questions, please contact the DDTC Response Team at 202-663-1282 or by email at [DDTCCustomerService@state.gov](mailto:DDTCCustomerService@state.gov). For questions related to this matter, please contact Jason Fowler at 202-632-2155.

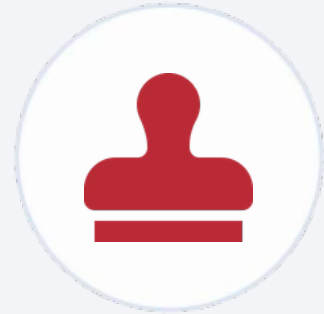
Sincerely,

Daniel Cook  
Chief, Registration, Compliance, & Analysis  
Office of Defense Trade Controls Compliance

# Why Export Authorization Matters

- 
- The UH-60L Black Hawk and its components are **defense articles** on the U.S. Munitions List.
- Moving them across borders, or sharing the technical know-how to sustain them, requires prior U.S. Government authorization under the **ITAR** (22 CFR 120 to 130).

## NO AUTHORIZATION, NO SHIPMENT. THE COMPLIANCE CHAIN



### Register

FSG is DDTC-registered (M28606)



### Authorize

DSP-5 license + TAA approved



### Comply

Provisos, AES filing, CBP at export



### Deliver

UH-60 articles move, legally



**Skip a step and the cost is real: shipment delay or seizure by CBP, loss of export privileges, and civil or criminal penalties.**

# DSP-5 | Permanent Export License



**What it is:** the U.S. Department of State (DDTC) authorization for the **permanent export** of unclassified defense hardware, parts, and technical data on the USML.



## What it covers

Black Hawk components, spares, and the technical data needed to support a permanently transferred fleet.



## One destination

A separate DSP-5 is filed for each country of ultimate destination. The end-user must be named (here, the Portuguese Army).



## Plan ahead

Generally valid up to about 4 years. Each application needs a matching purchase order and an end-use statement.



**For the UH-60L program:** the DSP-5 is what legally authorizes the permanent transfer of U.S.-origin Black Hawk articles and parts to the Portuguese fleet, the physical hardware side of the contract.

# TAA | Technical Assistance Agreement



**What it is:** a DDTC-approved agreement (22 CFR §120.22) authorizing the **performance of defense services** and the sharing of technical data with a foreign partner.



## When you need one

Before providing training, maintenance, depot support, or engineering assistance, or releasing technical data, to a foreign person.



## What it enables

An ongoing technical relationship: the many exchanges a depot program requires over its life, not a single shipment.



## Built-in safeguards

Mandatory ITAR clauses, named parties, and non-transfer terms. Any sub-licensing must carry the same protections.



**For the UH-60L program:** the TAA authorizes the depot know-how, technical data, and training shared with the Portuguese Army and NATO partners, the expertise side of the contract.

# Two Authorizations, One Compliant Program

- The UH-60L Black Hawk program needs both. Hardware and know-how move under separate but complementary approvals.



## DSP-5 LICENSE

### The **HARDWARE**

Permanent export of Black Hawk articles, parts & technical data



## TAA

### The **KNOW-HOW**

Defense services, training & technical data for sustainment



**= A fully compliant Black Hawk program.** FSG manages the licensing, documentation, and secure movement end-to-end, so the cargo clears and the mission stays on schedule.

# Federal Maritime Commission

- The Federal Maritime Commission (FMC) is the U.S. government agency responsible for regulating ocean transportation to and from the United States. Any company engaged in buying or selling ocean freight services involving the U.S. must hold a valid FMC license.
- Forward Systems Group, Inc. is fully licensed and registered with the Federal Maritime Commission, authorizing us to provide compliant and reliable ocean freight forwarding and logistics services for international shipments to and from the United States.



# IATA License

- The International Air Transport Association (IATA) is the global trade association for the airline industry, representing nearly 300 airlines that account for approximately 83% of total worldwide air traffic. IATA plays a vital role in promoting safety, reliability, efficiency, and sustainability in air transportation across the globe.
- Forward Systems Group, Inc. is a proud and active member of IATA, demonstrating our commitment to upholding the highest international standards in air freight management and logistics operations. Our membership ensures that we operate in full compliance with global aviation regulations and best practices.



## Certificate of Endorsement

CNS is proud to certify that

### **FORWARD SYSTEMS GROUP, INC.**

is hereby **endorsed as an Agent** having met the professional standards of **Cargo Network Services Corporation** to promote and sell air cargo transportation.

CNS code: 01117890012

Validate online at: [checkacode.com](http://checkacode.com)

  
Alicia Lines  
President  
Cargo Network Services Corporation

# 2026



Unrestricted

**CNS**   
An IATA Company

# IAC License

- A TSA Indirect Air Carrier (IAC) is a transportation company that does not operate aircraft but arranges the movement of air cargo on behalf of shippers. These companies play a crucial role in maintaining the integrity and security of the air cargo supply chain.
- Forward Systems Group, Inc. is a registered TSA Indirect Air Carrier, providing secure ground transportation of cargo to and from airports across the United States. We ensure that all cargo is properly screened, handled, and transported in full compliance with TSA security requirements and federal aviation regulations. Our commitment to safety and compliance guarantees that every shipment entrusted to us meets the highest standards of air cargo security.

## *Indirect Air Carrier Approval*

The U.S. Department of Homeland Security, Transportation Security Administration approves:

*Forward Systems Group, Inc.*

**IAC #: SE1212006**

**1503 NW 82 Ave,  
Doral, FL 33126**

to operate under the terms and conditions of TSA's standard security program for Indirect Air Carriers. The above-named Indirect Air Carrier (IAC) has certified that it understands the requirements of the program, has instructed its employees and agents on their security responsibilities under this program, and is otherwise in compliance with all of the terms and conditions of the security program including all emergency amendments. The above-named IAC also understands that it is responsible for program compliance by its employees, contractors, agents and any other person that it allows to operate under its approval number.

Under this Approval, this entity is authorized to operate under the TSA approved standard security program from the date that the approval was issued on: **May 31, 2024** until the date of its expiration on: **June 9, 2027**.

Approval Authorized by:

**Jason Nimark**  
TSA Approval Official

# Hazardous Material / Dangerous Goods Training

- Forward Systems Group employees involved in logistics, handling, or coordination of air and ocean shipments receive comprehensive Hazardous Material (HazMat) and Dangerous Goods (DG) training in accordance with IATA, ICAO, and U.S. Department of Transportation (DOT) regulations.
- This training ensures that every employee understands the proper classification, packaging, labeling, and documentation requirements for hazardous materials. FSG's commitment to safety and compliance guarantees that all regulated cargo is managed with the highest level of care, minimizing risk throughout the transportation process.



# World Cargo Alliance (WCA)

- With more than 12,000 member offices across 196 countries, WCA stands as the largest and most influential network of independent freight forwarders in the world. This global alliance connects trusted logistics professionals, enabling seamless international cooperation and delivery excellence.
- Forward Systems Group is a proud member of WCA, joining a global community of leading multinational freight forwarders dedicated to reliability, innovation, and the highest standards of logistics performance.



# Spanish Seminar ITAR - EAR - CBP

## Regulations, Norms & Procedures

- Forward Systems Group, in collaboration with the U.S. Department of State, Department of Commerce, South Florida District Export Council and representatives from U.S. Customs and Border Protection, hosted an outstanding inaugural Spanish-language seminar focused on ITAR, EAR, and U.S. Customs regulations, norms and procedures.
- This event was specifically designed for Latin American defense contractors involved in the export and import of controlled items, providing them with practical guidance and compliance insights to ensure adherence to U.S. export control laws and international trade regulations.

Preguntas: [office.miami@trade.gov](mailto:office.miami@trade.gov)



### EXPORT UNIVERSITY 201:

1er. Seminario en Español  
sobre las Regulaciones  
ITAR & EAR

 **7 DE JUNIO DEL 2023**  
**MIAMI, FLORIDA**

City of Doral - Government Center  
8401 NW 53rd Terrace, Third Floor  
Doral, FL, 33166

Este seminario presencial le permitirá entender de manera práctica las normas, regulaciones y procedimientos del Departamento de Estado - DDTTC, Departamento de Comercio - EAR y US Customs - CBP en el momento de exportar elementos controlados a cualquier país.

También le permitirá participar activamente con expertos en la materia, interactuar con el panel de Oradores y obtener respuestas concretas a todo tipo de preguntas.

[INSCRÍBASE AQUÍ](#)



Preguntas: [office.miami@trade.gov](mailto:office.miami@trade.gov)

[fsgmia.com](https://fsgmia.com)

# CASE STUDY: M-117 Bombs Transportation

- **Overview:**

- **From:** Sunny Point (MOTSU), US
- **To:** CACOM 3, Barranquilla, Colombia
- **Date:** August 25th, 2018
- **Organizer:** Forward Systems Group, Inc (FSG)
- **Beneficiary:** Colombian Air Force (COLAF)
- **Security:** US Government/Department of Defense, SouthCom



- **Logistics in Colombia (Managed by FSG):**

- Colombian Customs, Port authorities, Antinarcotics involvement.
- Equipment: 80-ton crane, 5 forklifts.
- Transportation: Certified drayage company with 10 semis.
- Security: Local transit officers, Police escort, 2 Colombian Army Blackhawks.
- Route: 18 km, 65 mins, rough terrain, started at 11:55pm.

- **Background & Success:**

- Post "Last Blast" in 2015, COLAF's multiple unsuccessful attempts.

**FSG's expertise ensured successful coordination and delivery.**

# CASE STUDY: Colombian Navy Humanitarian Mission

- **Overview:**

- **Vessel:** ARC La Guajira, Colombia Navy logistics-support ship
- **Customer:** Colombian Navy (Armada Nacional de Colombia)
- **Mission:** Humanitarian earthquake relief for Colombia
- **Organizer:** Forward Systems Group, Inc (FSG)
- **Aide Partner:** Global Empowerment Mission (GEM)
- **Gateway:** Miami, USCG Base Miami Beach



- **Logistics in Miami (Managed by FSG):**

- Sourced a 20-ton crane to load twenty 40-foot containers of relief supplies onto the vessel.
- Provisioned the ship with all supplies for its crew.
- Coordinated transport for Colombian naval officers across meetings in Miami.
- Arranged harbor pilots, berthing, and regulated waste removal.
- Partnered with GEM, who donated all cargo in the containers.

**FSG's coordination helped the relief reach the communities that needed it.**

# Experience in International Logistics

- At FSG, we specialize in the precise handling and global transport of high-value aerospace assets, including C-130 engines, Kfir engines, Black Hawk main and tail rotor blades, complete helicopter assemblies, and all associated major and minor components.
- Our expertise spans the entire logistics chain—from secure packaging and export compliance to customs clearance and final delivery—ensuring every shipment meets the highest standards of safety, efficiency, and regulatory compliance under ITAR, EAR, and international aviation standards.



**1.2 MILLION TONS**  
of licensed cargo moved  
per year worldwide



100% ITAR Compliance  
99% Recurring Customers  
100% On Time Shipments

**\$874 MILLION**  
value of goods shipped and delivered



Dept. of State



Dept. of Commerce



FMS Cases



DSP Licensing



#### Trade Compliance Simplified by FSG

Doing business internationally introduces your company to a complex world of laws, regulations and controls administered by numerous government agencies.

#### Testimonials:

I have enjoyed working with you Ricardo and Nick. I could always count on you both to be very professional and get the job done.  
- SOUTHCOM CCM AFLCMC / WFIYA

Thank you Ricardo, and we know we are always in the hands of professionals when we entrust our expensive equipment to FSG to get in and out of some troublesome part of the world.  
- Galileo Group Inc.

We pursue excellence in the way we do business by doing it FIRST, doing it RIGHT and doing it BEST!



FORWARD THINKING, FORWARD MOTION, FORWARD SYSTEMS

An International freight forwarder committed to more than just moving your shipment. We want to be your partner by providing the expertise and systems necessary to act as the logistics arm of your business.

We handle domestic and international freight through a robust network of worldwide agents, airlines, ocean carriers and trucking companies.



#### With more than 50 years of experience

Forward Systems Group provides you with the knowledge and support to help you navigate through complex processes such as the application and administration of Department of State Licenses, Department of Commerce Licenses, Letter of Offer and Acceptance, End User Certificates, just to name a few.



No. 0242278NF



OFAC  
Office of Foreign Assets Control

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## FORWARD SYSTEMS GROUP

MILITARY - COMMERCIAL LOGISTICS AND TRANSPORTATION  
- ITAR COMPLIANCE -

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# Tradeshows



- EXPODEFENSA - COLOMBIA



- DSEI - LONDON, UK



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